SSE

# ANNUAL REPORT 2024




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# THE SSE GROUP AT A GLANCE

2024 FIGURES

INCOME
**179 MCHF**

EBITDA
**25,9 MCHF**

NET RESULT
**7,7 MCHF**

NUMBER OF EMPLOYEES
**755**

HEAD OFFICE
**Brig, Switzerland**

LOCATED IN
**8 European countries**

EXPORTS TO MORE THAN
**40 countries**


SSE

# EXCEPTIONAL OPERATING RESULTS AND A NEW ORGANISATION TO SUPPORT OUR INTERNATIONAL AMBITIONS

2024 proved to be a very satisfactory year for the SSE Group, despite a complex geo-political environment and a slowdown in global growth. All the indicators show a very positive trend: our operating performance continues to improve significantly, for the sixth year running.

We have also taken a major step forward with the implementation of the Group's new organisational structure and the creation of a holding company specifically for subsidiaries operating in the explosives sector (SSE Eur-Explo Holding SA), which will enable us to provide agile support for the Group's development up to 2030.

## Key facts

### A. Strategic reorganisation of the SSE Group

The international transformation of the SSE Group, which began in 2013 with the expansion of our civil explosives business in Europe and was stepped up in 2016, has reached a new structuring stage. Over the past three years, the repositioning of our Chemicals division has borne fruit: it is now enjoying double-digit growth and has achieved the critical mass to operate as an autonomous unit. With this in mind, the Board of Directors has decided to split our two areas of activity into separate business units:

- **SSE Eur-Explo Holding SA (Eurex)**, based in Brig and wholly owned by SSE Holding SA, is now responsible for all civil explosives activities. The value of the transferred holdings is just over CHF 50 million.

- **The fine chemicals activities** are now consolidated in Valsynthese SA. All the assets of the Gamsen site - buildings, facilities, land and employees - have been transferred to Valsynthese SA with effect from 1 January 2025. The book value of the transferred assets is CHF 11 million.

This new structure allows each unit to seize its own opportunities, either independently or in partnership.

SSE Finance SA remains responsible for non-operational assets, including 20,000 $m^2$ of available industrial land in Gamsen.

### B. Scheduled closure of Eurodyn

In June 2024, we had to announce the closure of our Eurodyn dynamite factory. The landowner confirmed that he did not intend to renew the lease when it expires in February 2027. We have therefore taken the decision to cease dynamite production. Unfortunately, this will mean 75 redundancies, accompanied by a social plan in line with the Group's ethical HR policy. This plan was announced in January 2025, and support for staff reintegration to the job market has been put in place.

Firm commitments have been made to restore the site: the costs associated with this closure are estimated to be between CHF 8 and 10 million and have been provisioned.

# Two solid, high-performing business units

**A. Civil Explosives**
We are particularly satisfied with our position in the explosives market, and despite the decline in Eurodyn's activities, sales are up slightly in 2024.

We continue to focus on our premium service, including drilling and blasting.

Our key markets in continental Europe - Germany, Poland, Slovakia and the Czech Republic - are performing strongly, and so are exports from our Gamsen site.

Market share is growing in all our markets and countries, with the exception of Sweden, a highly competitive market where profitability has yet to be achieved.

**B. Fine Chemicals / Valsynthese**
The performance of the Fine Chemical sector remains excellent, with robust sales growth of 26%, sustained by demand for NOP and other products. Our major investments over recent years are now creating significant value for the Group.

**Increased sales and profitability**
Sales amount to CHF 179 million, up 5.7% compared with 2023, thanks in particular to the dynamic performance of the chemicals sector.

The SSE Group posted historic results, with EBITDA of CHF 26 million (+31%), EBIT of CHF 18 million (+49%), and net profit of CHF 7.7 million (+22%), despite the exceptional costs associated with the closure of Eurodyn.

Although active cash management ceased in 2023, net financial income amounts to CHF 3.2 million, mainly thanks to a capital gain on a listed strategic investment.

**Share price and dividends on the rise**
The share price rose from CHF 3,750 at the end of 2023 to CHF 5,075 at the end of 2024. The Group's capitalisation has exceeded CHF 150 million, with a share price of CHF 5,500 in March 2025.

Given the strong performance in 2024 and the continued growth over the past six years, the Board of Directors is proposing a dividend of CHF 110 per share, CHF 10 more than in 2023.



The members of the Board of Directors of SSE Holding.

## Outlook: a sustainable international group in 2025

If there are no major geopolitical events, the outlook for 2025 is encouraging. We remain confident despite the current tensions in world trade. Although our direct sales to the USA remain marginal, some European customers are re-exporting some of our products there, particularly in the chemical sector, which could have a negative impact on our sales in the event of an increase in customs tariffs in the USA.

In 2024, the Group continued its sustained investment policy, with a total of CHF 19 million (compared with CHF 17 million in 2023), 60% of which was devoted to the Gamsen site. This high level of investment will be maintained in 2025, before a gradual return to an average annual total of CHF 12 to 15 million.

The strategic choices we have made over the past decade and the major investments we have undertaken in recent years will ensure the Group's long-term future. We are therefore looking to the future with confidence in our two core businesses: civil explosives and fine chemicals.

## Acknowledgements and changes within the Board of Directors

In an uncertain global environment, the Board of Directors remains mobilised to ensure the implementation of the Group's renewed organisation and strategy.

We would like to express our gratitude to our CEO, the Management Board, the National Directors, managers and employees for their unfailing commitment and the quality of their work, which have contributed greatly to these results.

We are particularly grateful to Mr Thomas Gasser, who is stepping down from the Board of Directors after twelve years of exemplary service. His expertise in explosives and his entrepreneurial experience have been of great value to the Board and the Group. We would like to thank him most warmly for his loyalty, rigour and team spirit.



Finally, we are honoured to nominate Lucrèce Foufopoulos for election to the Board of Directors. She will bring valuable international experience, which is essential to the Group's overall development at this stage.

We would like to thank you, our shareholders, for your trust, loyalty and ongoing support.



**Raymond Loretan**
Chairman



**Daniel Antille**
Executive Board Member



# OPERATIONAL REPORT, MESSAGE FROM THE GROUP CEO

**Despite a complex global context and subdued markets, the SSE Group's operating results have confirmed its resilience and its ability to strengthen its performance. The Fine Chemicals Business Unit, with growth of over 25%, continues to expand and consolidates its essential role as a vehicle to create value for the Group as a whole.**

**For the seventh year running, the Group's results are progressing.**
This performance exceeds our initial forecasts, which anticipated a contraction in operations for our core business. In fact, for civil explosives, we were expecting stable volumes at best, due to a geopolitical context that was unfavourable to investment in infrastructure and construction projects.

Conversely, we were anticipating sustained double-digit growth in our Fine Chemicals segment, sustained by the ramp-up of our main contract for NOP, an innovative ingredient designed to reduce methane emissions from cattle.

In our pyrotechnics business, we were also expecting significant growth thanks to the execution of a spot contract generating sales in excess of CHF 2 million.

All in all, 2024 has exceeded our initial expectations. With the exception of the Swedish market and the effects of the future closure of our Eurodyn dynamite production site in Germany, all regions contributed significantly to these strong results. Our activities in Switzerland, supported by export contracts, as well as our presence in Eastern European markets, expanded remarkably.

**What are the results in the civil explosives business?**
Today, we are a major player in civil explosives, with recognised credibility among our customers. In 2024, our sector posted slight growth, driven in particular by the successful integration of our new acquisitions in Eastern Europe. The Czech Republic and

**A New Chapter for Valsynthese – Reflections and Outlook**
2024 has been a transformative year for Valsynthese — a year in which we laid the groundwork for a more agile, customer-oriented, and forward-looking organization. Since taking on the responsibility for Valsynthese in 2022, I have had the privilege of accompanying this evolution closely. What I encountered from the beginning was a team of committed professionals, a deep reservoir of expertise, and a unique infrastructure that positions us ideally within the contract development and manufacturing (CDMO) landscape.

We streamlined our structure to foster closer collaboration across departments, enabling faster decision-making and a sharper focus on our customers' needs. Our teams have shown remarkable resilience and drive, which translated into several key milestones in 2024: the successful commissioning of the new hydrogenation unit, the ramp-up of parallel production capacities, and the strengthening of our relationships with key CDMO clients.

Looking ahead, my vision for Valsynthese is to become a true benchmark in specialty and fine chemical manufacturing — a partner of choice not only because of our technical capabilities but also because of our reliability, flexibility, and long-term perspective. Innovation, sustainability, digitalization, and operational excellence will be the cornerstones of our evolution. We are investing in our people, our processes, and our partnerships to ensure we stay ahead in an increasingly dynamic and demanding market.



To our customers, colleagues, and stakeholders: thank you for your trust and continued support. Valsynthese is evolving — and we're well prepared for the opportunities and challenges ahead.

**M. Dr. Max Lauwiner**
Director of the Fine Chemicals Business Unit

Slovakia have become our two main drivers of sales growth. Overall, exports remained solid, responding to sustained international demand, particularly for certain basic substances used in civil applications that have become strategic in the current geopolitical context.

Our traditional market, Switzerland, continues to perform well. On the other hand, sales in Germany were slightly down compared with the previous year, mainly due to the implementation of a new pricing policy. Sweden, meanwhile, continues to fall short of our expectations, with results down compared with 2023. This underperformance is due to an unfavourable market environment, increased competition and an internal reorganisation of our teams.

Finally, the future and unplanned closure of our Eurodyn dynamite production site in Germany has already had an impact for 2024, with a sharp fall in this entity's sales and business volumes.

**How did you react to adjust to the upcoming closure?**
The safety of our employees is always our top priority. In order to guarantee a high level of safety in a particular operational context, a rapid and progressive reduction in our production capacity has been implemented. These measures have had a significant impact on Eurodyn's volumes in 2024, as well as on its financial results.

Nevertheless, the strength of our markets in Switzerland and Eastern Europe has enabled us to offset the effects of the reduction in activity of our Eurodyn production site in 2024.

In this respect, an extraordinary provision has been booked to cover all the expenses expected to arise from the termination of this entity's activities in 2025.



**Accelerating and Pioneering our ESG Transformation**
*Across Civil Explosives and Fine Chemicals*
The world is facing unprecedented ecological, technological, and societal challenges. As a key player in the civil explosives and fine chemicals sectors, SSE Group is aware of its responsibility to help shape a more sustainable and resilient future — for the industry, for people, and for the planet.

Launched in 2024, **RESONANCE** is SSE Group's first group-wide ESG program. It reflects our deep commitment to sustainability, inclusion, and long-term innovative value creation. More than a strategy, it is a **shared framework** that embeds Environmental, Social, and Governance (ESG) principles into every level of our organization — from executive governance to operational excellence.

This initiative builds on what makes SSE unique: **strong values, a culture of accountability**, and a legacy shaped by **Swiss excellence**. At SSE, we have always placed people at the heart of our decisions. This mindset continues to guide us as we take on a broader role — one that extends far beyond performance, toward **generating lasting impact for future generations**.

*"RESONANCE is more than an ESG program — it's a shift in how we think, act, and collaborate across SSE Group. What inspires me most is seeing sustainability no longer treated as a side topic, but embedded into how we innovate, manage risk, and define performance. Whether through AI-powered efficiency projects, carbon reduction roadmaps, or inclusive workplace initiatives, our teams are proving that sustainability and business excellence can — and must — go hand in hand. We are building something that resonates beyond targets: a culture of accountability and purpose that makes a real difference. "*



**Agnieszka Gasiorowska**
Head of Sustainability,
SSE Group

**How did you manage the closure of the site?**
Since the takeover of the dynamite factory in 2016, we have owned the facilities and benefited from a lease for the land of the industrial site. However, in the course of 2024, the owner informed us of his decision not to renew the lease, wishing to devote the entire site to activities more in line with his strategy. Faced with this situation, we reacted quickly by planning the closure of our plant under the best possible conditions.

The Eurodyn site hosted three strategic activities for the SSE Group: the production of dynamite for internal use and for our customers, the production of matrix - an essential basic explosive for our service business in Germany - and a logistics hub for the German market.

On the positive side, we were able to secure the continuity of our service business at the Würgendorf site.

**How do you analyse the fine chemicals sector's excellent performance?**
We are very pleased to see that our policy of investing in fine chemicals over a number of years has enabled the sector to strengthen our group. We are extremely satisfied with the results. This activity, which accounts for two-thirds of the SSE Group's growth, increased by more than 25% last year. We have also been able to adjust our operational teams efficiently to meet the increase in orders.

For years, one of the SSE Group's objectives has been to create value so that we can reinvest in our activities, whether in terms of facilities, technology or staff development. This year's results in the Business Unit Fine Chemicals are more than satisfactory, and perfectly in line with our strategy.

**You have several projects in your pipeline. Which are the most important?**
First of all, our investment in Greece, which meets our expectations. The SSE Group has entered into a partnership with Eltek, the country's second largest explosives company, in which we hold a 21.7% participation.

Our aim is to position ourselves in this highly dynamic market, where we want to make the most of our skills, particularly in underground mining. What's more, the Greek market offers access to countries such as Kosovo, Serbia and North Macedonia, where we still have little presence. We have also signed long-term contracts with two of the largest underground gold mines in Greece.

In Sweden, the start-up Hytech is continuing to work on a new type of explosive (Hypex), which is more environmentally friendly. We are continuing our commitment to supporting the development of this innovation. For the moment, we are in the technical validation phase. We are waiting for the necessary authorisations to be able to market the product in the next two to three years.

**How is the Resonance project progressing, following its launch in 2024?**
This is our ESG (Environment, Social and Governance) initiative, which started at the end of 2023. A genuine management tool, it is very important for the SSE Group, as it will create added value and strengthen our commitments.

We have set up a committee dedicated to Resonance and defined a series of priority projects to be implemented from 2025. These include the creation of a Science Academy to help develop the training of our employees. Among other things, this structure will encourage interaction between our internal talents.

We have also begun to identify sectors that could benefit from the contribution of artificial intelligence. We are currently calculating our actual carbon footprint. This will enable us to set CO2 emission reduction targets for the entire SSE Group. On the social front, we are going to set up a foundation in 2025. It will aim to finance innovative projects with a social and environmental impact in our various areas of activity. Our first ESG report will be published this year and will be available on our website. To be clear, we want to become a pioneer in innovation and sustainable solutions. The Resonance initiative enables us to accelerate and manage the process throughout the organisation.



**What are the direct benefits of Resonance for your business?**
Our sustainable approach will enable us to develop a competitive advantage in the market. In the civil explosives sector, forecasts indicate that over the next thirty years mankind will extract as many minerals as it has done since the beginning of its history, in order to meet the needs of the ecological transition. The challenge now is to carry out this activity as responsibly as possible, with the minimum possible impact on the environment.

Moreover, in the industry in general, one of the challenges is to attract and retain the talent of the new generation, whose objectives are now different: younger people want to understand the meaning of their work and the impact of their company on the planet. Salary and career development are no longer their number one priority. We want to meet the needs of these employees and present them with a company that is attractive in this sense. The Resonance initiative will help us to do that.

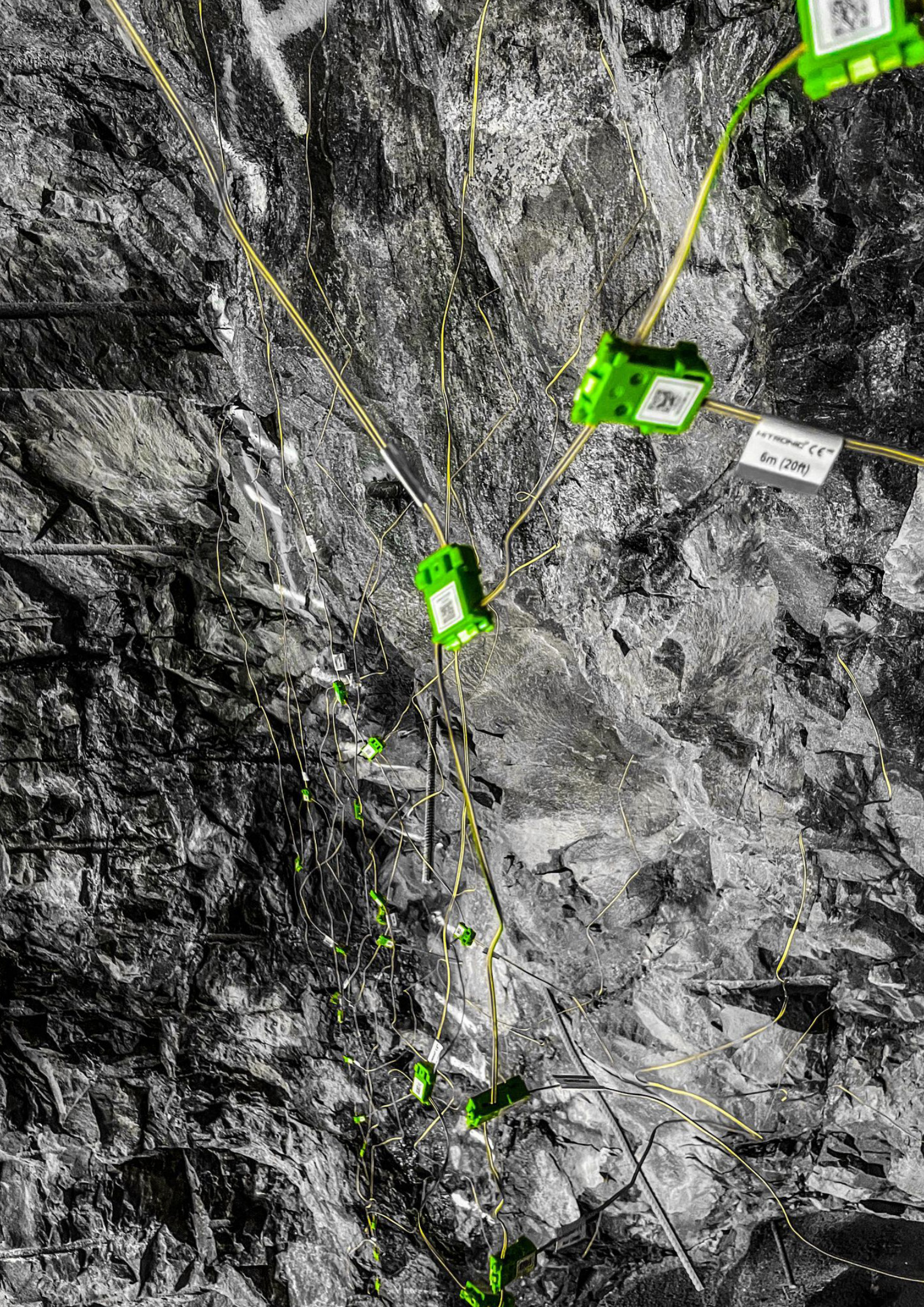
**What is your outlook for 2025?**
After seven years of continuous growth, we are forecasting for the first time a slight fall in sales compared with 2024. Unsurprisingly, the upcoming closure of Eurodyn will lead to some reduction in sales of explosives. However, the Group's overall business is expected to remain stable. The Fine Chemicals Business Unit, meanwhile, is heading for another year of strong growth.

As far as profitability is concerned, we anticipate a sharp improvement in net income, particularly as the future closure of our blasting plant in Germany has already been provisioned for in the 2024 financial statements.

I would also like to mention the promising results obtained in Romania for the second year running, confirming a very positive trend which should continue into 2025, and which we are very pleased about. As for Sweden, results are not yet in line with our expectations. In 2025, a new strategy has been implemented to reverse this trend.



**Gilles de Preux**
CEO, SSE GROUP


6m (20ft)

# GOVERNANCE / SSE GROUP

## BOARD OF DIRECTORS SSE HOLDING SA

**Raymond Loretan**
**Chairmann**
Geneva

**Franziska Tschudi Sauber**
**Vice-Chairman**
Rapperswil-Jona

**Daniel Antille**
**Executive Board Member**
Miège

**Caroline Kuyper**
**Board Member**
La Tour-de-Peilz

**Thomas Gasser**
**Board Member**
Lungern

**Dr. Adrien Ramelet**
**Board Member**
Geneva

**Dr. Markus Scheller**
**Board Member**
Zuzgen

**Raymond Deferr**
**Honorary Chairman**
Monthey

Board members are elected or re-elected each year.

## EXECUTIVE FUNCTION

**Daniel Antille**
**Executive Board Member**
Miège

## GROUP MANAGEMENT

**Gilles de Preux**
**CEO**

**Dr. Max Lauwiner**
**Head of Fine**
**Chemicals Business Unit**

**Markus Troger**
**Chief Business**
**Development officer**

**Korneliusz Duda**
**Chief Technical Officer**

**Pierre-Antoine Zufferey**
**Chief Financial Officer**

## AUDITORS

**Ernst & Young S.A.**
Lausanne





# STRUCTURE OF THE SSE GROUP

## SSE HOLDING (SSE GROUP)

## EXPLOSIVES BUSINESS UNIT

### SWITZERLAND
**SSE Eur-Explo Holding**

**SWITZERLAND**
**SSE**
**Hamberger****

**SCANDINAVIA**
**SSE Sverige**

**GERMANY**
**SSE Deutschland**
**Eurodyn**
**SVB**

**EASTERN EUROPE**
**SSE Polska**
**SSE Ceska**
**SSE Slovakia**
**CB Destrukce**

**BALKANS**
**SSE Romania**
**Eltek***

## FINE CHEMICALS BUSINESS UNIT

**SWITZERLAND**
**Valsynthese**

## FINANCIAL ACTIVITIES

**SWITZERLAND**
**SSE Finance**

* minority shareholdings

** Participation of SSE Holding, but part of the Explosives Business Unit.

# PRESENCE IN EUROPE



## SCANDINAVIA
- SSE Sverige

## EASTERN EUROPE
- SSE Polska
- SSE Ceska
- SSE Slovakia
- CB Destrukce

## GERMANY
- SSE Deutschland
- Eurodyn
- SVB

## BALKANS
- SSE Romania

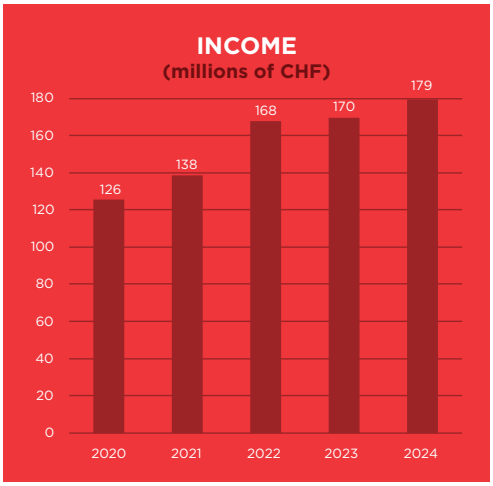
## SWITZERLAND
- SSE Holding, SSE Eur-Explo Holding, SSE Finance
- SSE, Valsynthese, Hamberger

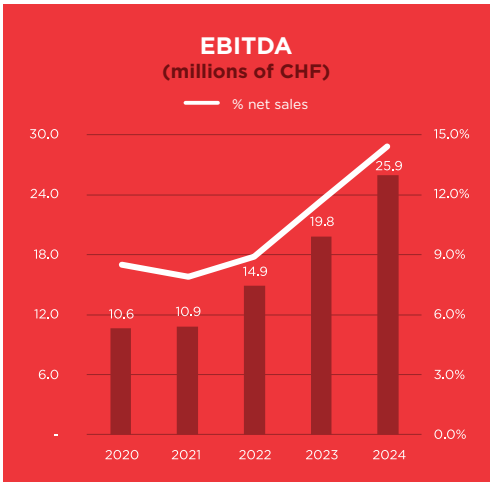
## GREECE
- Eltek

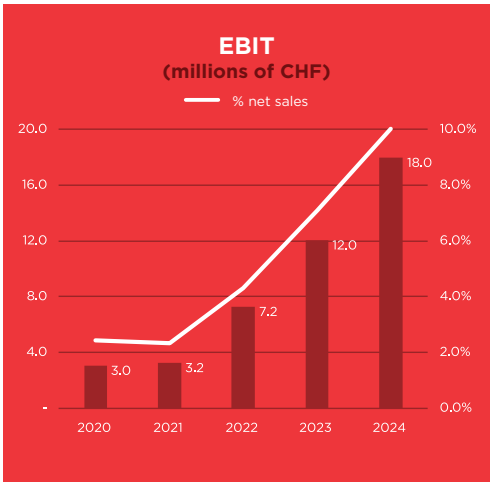
● Holding / financial activity ■ Production and commercialization ▲ Commercialization

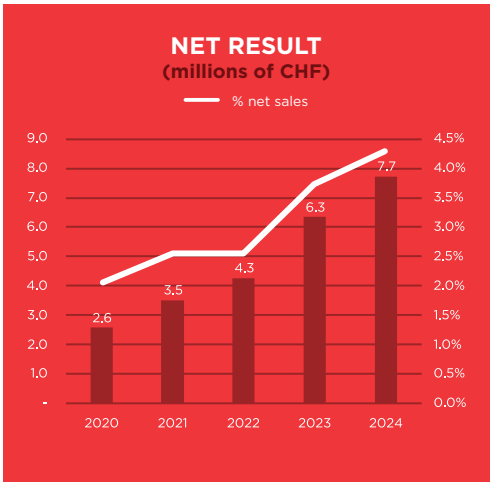

N2 Stickstoff

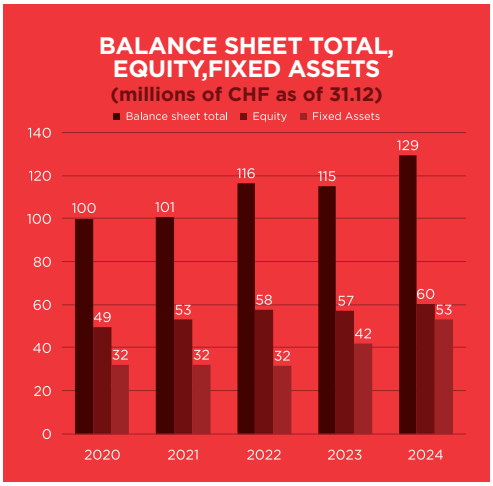
# SSE GROUP – KEY FIGURES

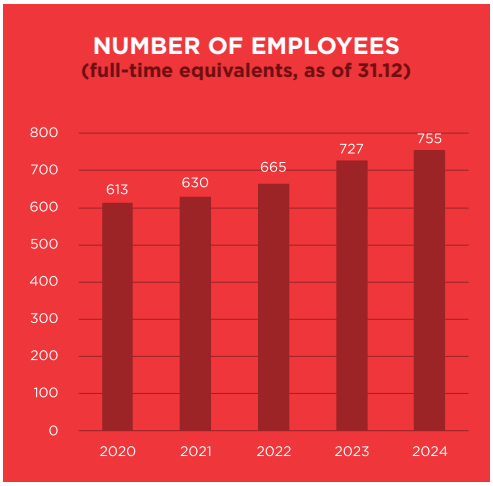



| Valuation | 2020 | 2021 | 2022 | 2023 | 2024 |
|---|---|---|---|---|---|
| Number of shares | 26600 | 28000 | 29400 | 29400 | 29400 |
| Dividend per share (CHF/share) | 70 | 70 | 75 | 100 | 110 |
| Earnings per share (CHF/share) | 97 | 125 | 145 | 216 | 263 |
| Equity per share (CHF/share) | 1860 | 1904 | 1967 | 1938 | 2054 |
| Share price (CHF) | 3050 | 3060 | 3275 | 3762 | 5150 |
| Capitalization (MCHF) | 81 | 86 | 96 | 111 | 151 |

# SSE GROUP

## CONSOLIDATED BALANCE SHEET

Assets (in CHF)

| **Current assets** | **Notes** | **31.12.24** | **31.12.23** |
|---|---|---|---|
| Cash | | 8 133 469 | 12 644 927 |
| Securities | (1) | - | 2 406 000 |
| Trade receivables | (2) | 24 776 034 | 22 005 217 |
| Other receivables, other current assets | (3) | 4 411 234 | 3 680 168 |
| Short-term loans | | 5 444 | 12 555 |
| Inventories | (4) | 19 125 362 | 18 430 536 |
| **Total current assets** | | **56 451 543** | **59 179 403** |
| | | | |
| **Fixed assets** | | | |
| Financial fixed assets | | | |
| • Long-term loans, net | (5) | 3 002 804 | 1 591 525 |
| • Long-term securities, net | (6) | 12 250 000 | 9 000 000 |
| • Other long-term financial assets, net | (7) | 1 338 515 | 1 321 446 |
| Investments in associates | | 1 682 863 | 1 214 766 |
| Tangible assets | (8) | 53 230 803 | 41 856 579 |
| Intangible assets | (9) | 1 324 872 | 619 835 |
| Other long-term assets | | 52 902 | 76 414 |
| **Total fixed assets** | | **72 882 759** | **55 680 565** |
| | | | |
| **Total Assets** | | **129 334 302** | **114 859 968** |

## Liabilities and equity (in chf)

| **Short-term liabilities** | **Notes** | **31.12.24** | **31.12.23** |
|---|---|---|---|
| Trade payables | | 8 919 597 | 9 357 194 |
| Financial liabilities | (10) | 2 338 873 | 2 833 617 |
| Other liabilities | (11) | 10 402 121 | 8 266 546 |
| Provisions | (12) | 12 592 270 | 6 075 252 |
| **Total short-term liabilities** | | **34 252 861** | **26 532 609** |
| | | | |
| **Long-term liabilities** | | | |
| Long-term financial liabilities | (13) | 22 316 573 | 18 778 298 |
| Long-term provisions | (14) | 12 376 503 | 12 583 082 |
| **Total long-term liabilities** | | **34 693 076** | **31 361 380** |
| **Total liabilities** | | **68 945 937** | **57 893 989** |
| | | | |
| **Equity** | | | |
| Share capital | | 2 940 000 | 2 940 000 |
| Reserves from capital contributions (agio) | (15) | 16 670 177 | 19 610 177 |
| Legal reserve from net income | | 1 900 000 | 1 900 000 |
| Consolidated reserve | | 31 153 386 | 26 174 740 |
| Profit of the year | | 7 724 802 | 6 341 062 |
| **Total Equity** | | **60 388 365** | **56 965 979** |
| | | | |
| **Total liabilities and equity** | | **129 334 302** | **114 859 968** |

# CONSOLIDATED INCOME STATEMENT

| **Income** (in chf) | **Notes** | **2024** | **2023** |
|---|---|---|---|
| Sales | | 176 459 952 | 166 293 632 |
| Other operating income | | 2 825 667 | 3 377 742 |
| **Total of sales and operating income** | | **179 285 619** | **169 671 374** |
| | | | |
| Variation of inventories of work-in-progress and finished goods | (16) | 2 056 147 | -1 744 947 |
| **Total Income** | | **181 341 765** | **167 926 426** |
| | | | |
| **Expenses** | | | |
| Cost of goods sold | | -85 542 023 | -82 264 671 |
| Other direct production expenses | | -6 725 138 | -7 309 799 |
| Payroll expenses | | -51 835 976 | -48 039 896 |
| Maintenance and research expenses | | -821 905 | -854 348 |
| Administration expenses | | -10 471 067 | -9 632 645 |
| **Total operating expenses** | | **-155 396 109** | **-148 101 359** |
| | | | |
| **Earnings before interest, tax, depreciation and amortization (EBITDA)** | | **25 945 656** | **19 825 067** |
| | | | |
| Depreciation of tangible assets | | -7 581 758 | -7 174 168 |
| Depreciation of intangible assets and financial assets | | -381 996 | -611 507 |
| **Earnings before interest and tax (EBIT)** | | **17 981 902** | **12 039 393** |
| | | | |
| Interest income and expenses | (17) | -745 877 | -983 250 |
| Financial result | (18) | 3 344 234 | 801 369 |
| Exchange gains/losses | (19) | 12 254 | -883 856 |
| Income from associates | | -63 444 | 229 963 |
| Extraordinary result | (20) | -8 258 512 | -2 088 822 |
| Other taxes | | -417 120 | 52 780 |
| **Profit before tax** | | **11 853 438** | **9 167 578** |
| | | | |
| Taxes | | -4 128 637 | -2 826 516 |
| **Profit of the year** | | **7 724 802** | **6 341 062** |

# SSE GROUP – CONSOLIDATED CASH-FLOW STATEMENT

| (in chf) | Notes | 2024 | 2023 |
|---|---|---|---|
| Net result of the year | | 7 724 802 | 6 341 062 |
| Impact of exchange rate / restatement of companies accounted for using the equity method | (21) | -81 329 | -217 155 |
| Exchange gains/losses of the year | | 84 453 | 883 856 |
| Depreciation/Value adjustment on fixed assets positions | | 6 278 970 | 7 785 674 |
| Elimination of value adjustments on marketable securities | (22) | - | -1 200 000 |
| Changes in provisions | | 12 780 610 | 2 542 907 |
| Changes in short-term receivables | | -12 248 885 | 5 881 920 |
| Changes in inventories | | -636 433 | 2 174 294 |
| Changes in short-term receivables (without financial liabilities) | | 5 190 603 | -3 025 628 |
| Other changes in assets/liabilities | (23) | 697 202 | 603 453 |
| **Operating cash flow** | | **19 789 994** | **21 770 385** |
| | | | |
| Investments in tangible assets | | -19 857 656 | -16 514 583 |
| Sales of tangible assets | | 267 695 | 849 650 |
| Investments in intangible assets | | -1 083 104 | -357 107 |
| Sales of intangible assets | | - | - |
| Investments in financial assets | | -448 299 | -399 942 |
| Sales of financial assets | | 12 765 | 484 613 |
| Acquisition of subsidiaries (including cash acquired) | | -2 550 000 | |
| **Investing cash flow** | | **-23 658 599** | **-15 937 368** |
| | | | |
| Loans/financial debts increase | | 2 783 276 | -10 049 176 |
| Value adjustments on marketable securities | | -2 807 674 | - |
| Dividend paid to shareholders | | -2 940 000 | -2 205 000 |
| **Financing cash flow** | | **-2 964 398** | **-12 254 176** |
| | | | |
| Exchange gains/losses of the year | | -84 453 | -883 856 |
| **Net change in cash and cash equivalents** | | **-6 917 457** | **-7 305 016** |
| | | | |
| Cash at the beginning of the year | | 15 050 927 | 22 355 943 |
| Cash at the end of the year | | 8 133 469 | 15 050 927 |
| **Net change in cash and cash equivalents** | | **-6 917 457** | **-7 305 016** |

# SSE NOTES TO THE ANNUAL FINANCIAL STATEMENTS – SSE GROUP

**1. Presentation of the accounts**
The consolidated financial statements are prepared in accordance with accounting principles required by Swiss law.

**2. Basis of consolidation**
**Scope of consolidation**
The consolidated financial statements comprise the financial elements of SSE Holding SA and those of its subsidiaries and associated companies (detailed hereunder) according to the rules indicated below.

In 2024, the following changes in the scope of consolidation took place:
- NL Events SA became SSE Eur-Explo Holding SA. This company is fully consolidated in 2024.
- ESSA Explosiv Service SA has been absorbed by Société Suisse des Explosifs SA.
- SSE Norge AS went into liquidation.
- Suoninvest AG has been absorbed by SSE Finance SA.»

**Subsidiaries**
As at 31 December 2024, all the companies in which SSE Holding SA exercises an exclusive or majority control, either directly or indirectly, are fully consolidated according to the global integration method, except for ISCP Inc., which are not considered as material, as well as SUGYP SA, Hellenic Explosives Technology LTD and SSP Immobilier SA, which are accounted for using the equity method. Assets, liabilities, expenses and income of fully consolidated companies are recognized at 100% in the annual consolidated financial statements.

**Associates**
Companies in which SSE Holding SA has, directly or indirectly, a shareholding between 20% and 50% of the capital and makes it possible to exercise a decisive influence, have been recorded in the consolidated balance sheet as at 31 December 2024, using the equity method. In 2024, this concerns SUGYP SA, Hellenic Explosives Technology LTD and SSP Immobilier SA.

**Other investments**
Investments of less than 20% are shown on the balance sheet at acquisition cost, after deduction of appropriate depreciation. They are included under «Securities and other long-term financial assets».

**Consolidated companies**

| Companies | Headquarter | Participations in % | | Consolidation method |
|---|---|---|---|---|
| | | 2024 | 2023 | |
| Société Suisse des Explosifs SA | Brig, Switzerland | 100 | 100 | Global integration |
| SSE Finance SA | Brig, Switzerland | 100 | 100 | Global integration |
| Valsynthèse SA | Brig, Switzerland | 100 | 100 | Global integration |
| Hamberger Swiss Pyrotechnics AG | Spiez, Switzerland | 100 | 100 | Global integration |
| SSE Eur-Explo Holding SA | Brig, Switzerland | 100 | 100 | Global integration (1) |
| ESSA Explosiv Service SA | Brig, Switzerland | - | 100 | Not consolidated (2) |
| SSE Sverige AB | Gyttorp, Sweden | 100 | 100 | Global integration |
| SSE Norge AS | Trondheim, Norway | - | 100 | Not consolidated (3) |
| SSE Deutschland GmbH | Homburg, Germany | 100 | 100 | Global integration |
| Eurodyn Sprengmittel GmbH | Würgendorf, Germany | 100 | 100 | Global integration |
| Sprengmittelvertrieb in Bayern GmbH | Kümmersbruck, Germany | 100 | 100 | Global integration |
| SSE Polska Sp. z.o.o. | Rogów Sobócki, Poland | 100 | 100 | Global integration |
| SSE Explo Ceska s.r.o. | Tuchořice, Czech Republic | 100 | 100 | Global integration |
| SSE Slovakia s.r.o. | Humenné, Slovakia | 100 | 100 | Global integration |
| SSE Explo Romania srl | Cluj-Napoca, Romania | 100 | 100 | Global integration |
| Explotec MAC DOOEL | Radovis, Republic of Macedonia | 100 | 100 | Global integration |
| Suoninvest AG | Visp, Switzerland | - | 100 | Not consolidated (4) |
| ISCP Inc. (USA) | USA | 100 | 100 | Not consolidated (5) |
| CB Destrukce s.r.o. | České Budějovice, Czech Republic | 100 | 100 | Global integration |
| SUGYP SA | Grandson, Switzerland | 30 | 30 | Equity method |
| SSP immobilier SA | Corcelles-près-Payerne, Switzerland | 33,3 | 33,3 | Equity method |
| Hellenic Explosives Technology LTD | Grevena, Greece | 21,7 | 21,7 | Equity method |

(1) NL Events SA, non-consolidated in 2023, became SSE Eur-Explo Holding SA in 2024. The company has changed its purpose and is now a sub-holding company holding the shares of Group companies active in the production and commercialization of services and products in the field of civil explosives. It is fully consolidated, and at 31.12.2024 held 100% of the shares of the following companies: Société Suisse des Explosifs SA, SSE Sverige AB, SSE Deutschland GmbH, SSE Polska Sp. z.o.o., SSE Explo Ceska s.r.o., CB Destrukce s.r.o., SSE Slovakia s.r.o. and SSE Explo Romania srl. At 31.12.2023, these companies were 100% owned by SSE Holding SA.
(2) ESSA Explosiv Service SA has been absorbed by Société Suisse des Explosifs SA in 2024.
(3) SSE Norge AS was liquidated in 2024.
(4) Suoninvest AG was absorbed by SSE Finance SA in 2024
(5) ISCP Inc. is not consolidated due to the size of its balance sheet, which is not considered material.

**3. Accounting and valuation principles**

• Consolidated financial statements comply with Swiss law and Swiss Code of Obligations (art. 957 et seq.). The financial statements were prepared on the basis of historical costs, with the exception of Eurodyn, where liquidation values have been used, given the company's planned cessation of operations in 2025. . SSE Holding SA and the companies in which it holds a majority shareholding close their books on 31 December.

• Foreign currencies conversion: assets and liabilities in Foreign currencies are converted in Swiss Francs (CHF) at the exchange rate prevailing at YEAR-end. Income and expenses in Foreign currencies are converted at the exchange rate prevailing at the end of each month.

Exchange rates used for balance sheet items:

| **(in CHF)** | **31.12.24** | **31.12.23** |
|---|---|---|
| EUR | 0,940 | 0,931 |
| USD | 0,881 | 0,841 |
| CZK | 0,037 | 0,038 |
| NOK | - | 0,083 |
| PLN | 0,220 | 0,215 |
| SEK | 0,081 | 0,084 |
| RON | 0,189 | 0,187 |
| MKD | 0,015 | 0,015 |

• Securities: securities are valued at their market value, less a fluctuation reserve at 31.12.2024.

• Trade and other receivables: net amounts, including provisions. Trade receivables are due to deliveries of goods or services to customers. All other receivables are listed under «Other receivables, other current assets».

• Inventories: inventories consist in raw materials, finished goods and accessories, valued at average cost and including provisions for obsolescence.

• Securities and other financial assets held on a long-term net basis: total amounts reported are net and include provisions.

• Associates: it includes the shares of SSE Holding SA in the net assets of associates.

• Tangible and intangible fixed assets: it includes accumulated depreciation.

• Financial liabilities: short-term financial liabilities correspond to loan tranches and leasing's reimbursement due within one year. Loan tranches and leasing's reimbursement due after one year are included in long-term financial liabilities.

• Other short-term liabilities: it essentially includes accruals and deferred income and receivables not resulting from deliveries of goods and services.

• Depreciation: Depreciation rates used in SSE group's entites are as follows:

| | |
|---|---|
| • Machines and vehicles | 5-10 years |
| • Installations | 3-10 years |
| • Equipment | 3-8 years |
| • Built property | 10-40 years |
| • Software licenses | 5-7 years |

• Share of result of associates: it includes the share of net income of associates.

• Exchange gains / losses: it includes gains and losses due to the exchange rate changes on the valuation of foreign currencies assets.

• Extraordinary income: this corresponds to the sum of non-recurring income and expenses (sales of assets, dissolution and constitution of reserves, income from the sale of companies)

## 4. Comments on the consolidated financial statements

| **(1) Securities** (in chf) | **31.12.24** | **31.12.23** |
|---|---|---|
| Market value | 0 | 2 406 000 |
| **Total** | **0** | **2 406 000** |

Le portefeuille de titres a été intégralement vendu en 2024

| **(2) Trade receivables** (in chf) | **31.12.24** | **31.12.23** |
|---|---|---|
| Trade receivables, gross | 27 072 969 | 24 893 575 |
| Provisions for receivables | - 2 296 935 | - 2 888 358 |
| **Trade receivables** | **24 776 034** | **22 005 217** |

| Movements in provisions for receivables | **31.12.24** | **31.12.23** |
|---|---|---|
| Balance at the beginning of the year | - 2 888 358 | - 2 711 930 |
| Provisions movements in profit and loss account | - 325 752 | - 238 761 |
| Reversed provisions | 873 117 | 51 291 |
| Other movements | 53 639 | - 20 078 |
| Exchange rate impact | - 9 581 | 31 120 |
| **Provisions for receivables** | **- 2 296 935** | **- 2 888 358** |

| Breakdown of receivables by maturity | non-expired | <30 days | 31-90 days | 91-120 days | > 120 days | Total |
|---|---|---|---|---|---|---|
| Trade receivables, gross | 17 912 663 | 5 265 133 | 2 007 713 | 426 989 | 1 460 470 | 27 072 968 |
| Provisions for receivables | - 125 162 | - 108 537 | - 823 637 | - 127 704 | - 1 111 895 | - 2 296 935 |
| **Total** | **17 787 501** | **5 156 596** | **1 184 076** | **299 285** | **348 575** | **24 776 033** |

| **(3) Other receivables, other current assets** (in chf) | **31.12.24** | **31.12.23** |
|---|---|---|
| Receivables non-related to deliveries of goods and services | 1 402 118 | 1 253 799 |
| Advances to suppliers | 147 170 | 612 339 |
| Prepaid expenses, unbilled revenues | 2 004 220 | 585 225 |
| Tax receivables | 195 018 | 444 621 |
| Other current assets | 662 709 | 784 184 |
| **Other receivables, other current assets** | **4 411 235** | **3 680 168** |

| **(4) Inventories** (in chf) | **31.12.24** | **31.12.23** |
|---|---|---|
| Raw materials | 5 470 319 | 6 681 400 |
| Finished goods | 12 453 145 | 10 396 998 |
| Accessories | 1 201 898 | 1 352 138 |
| **Total** | **19 125 362** | **18 430 536** |

**(5) Long-term loans, net**
Include interest-bearing loans to third-parties.

**(6) Long-term securities, net**
This item comprises a long-term strategic financial investment by SSE Finance. At 31.12.2024, the securities concerned were valued at their market value, taking into account a fluctuation reserve due to the security's very limited liquidity.

| Long-term securities, net | (in CHF) | **31.12.24** |
|---|---|---|
| Market value | | 15 410 872 |
| Fluctuation reserve | | - 3 160 872 |
| **Long-term securities, net** | | **12 250 000** |

**(7) Other long-term financial assets, net**
This item includes SSE Holding investments in third-companies, a 50% investment of SSE Deutschland GmbH in a deposit in Germany and a 24% investment in Sprewa Sprengmittel GmbH.

**(8) Tangible assets**

| (in chf) | Lands and buildings | Factories | Installations | Vehicles | Total |
|---|---|---|---|---|---|
| Net value as at 1 January 2024 | 6 865 164 | 667 397 | 28 892 985 | 5 431 034 | 41 856 580 |
| Investment | 209 858 | 11 376 | 16 964 322 | 3 622 805 | 20 808 361 |
| Disinvestment | -35 857 | -570 | -494 198 | -693 064 | -1 223 689 |
| Consolidation variation | 25 191 | - | -4 594 801 | 5 432 877 | 863 267 |
| Depreciation of the year | -1 199 047 | -56 047 | -4 790 344 | -3 128 877 | -9 174 315 |
| Exchange rate impact | -11 110 | -1 811 | 185 912 | -72 392 | 100 599 |
| **Tangible assets as at 31 December 2024** | **5 854 199** | **620 345** | **36 163 876** | **10 592 383** | **53 230 803** |

| | Lands and buildings | Factories | Installations | Vehicles | Total |
|---|---|---|---|---|---|
| Net value as at 1 January 2023 | 8 781 324 | 733 262 | 18 915 986 | 3 303 153 | 31 733 725 |
| Investment | 245 554 | 84 587 | 14 206 659 | 3 187 740 | 17 724 540 |
| Disinvestment | -290 217 | -52 004 | -96 496 | -266 813 | -705 528 |
| Consolidation variation | 20 468 | - | 21 159 | 1 043 534 | 1 085 161 |
| Depreciation of the year | -1 724 055 | -57 007 | -3 768 844 | -1 563 168 | -7 113 074 |
| Exchange rate impact | -167 912 | -41 441 | -385 479 | -273 413 | -868 245 |
| **Tangible assets as at 31 December 2023** | **6 865 163** | **667 397** | **28 892 985** | **5 431 034** | **41 856 579** |

**(9) Intangible assets**
As at 31 December 2024, intangibles assets mainly include licenses and activated expenses for IT projects (ERP and Track&Trace).

The Goodwill related to the acquisition of subsidiaries of EPC Group in 2013 and of Orica Group in 2016, as well as of CB Destrukce s.r.o. in 2023, is eliminated in equity as at 31 December 2024 as well as at 31 December 2023.

The goodwill of first consolidation of Eurodyn Sprengmittel GmbH and Sprengmittelvertrieb in Bayern GmbH (in the accounts of SSE Deutschland GmbH) is eliminated in equity as at 31 December 2024 as well as at 31 December 2023.

**(10) Financial liabilities**
Financial liabilities include short-term bank borrowings and short-term leases. Short-term bank borrowings comprise the portions of loans that must be repaid within 12 months of the balance sheet date. The balance of bank borrowings is recorded under long-term debt. Details of short-term bank borrowings and short-term leases are as follows:

| Financial liabilities (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Short-term loan at 1.1 | 1 929 068 | 2 431 696 |
| Increase in loans maturing in less than one year at 31.12 | 671 107 | 1 341 000 |
| Repayments/Conversion to long-term borrowing | - 1 380 626 | - 1 768 426 |
| Correction for currency effects | 4 145 | -75 202 |
| **Short-term loan at 31.12** | **1 223 694** | **1 929 068** |

| Short-term leases (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Short-term leases at 1.1 | 904 550 | 1 015 132 |
| Increase | 1 354 383 | 855 393 |
| Repayment | - 1 162 777 | - 974 000 |
| Correction for currency effects | 19 023 | 8 025 |
| **Short-term leases at 31.12** | **1 115 179** | **904 550** |

**(11) Other short-term liabilities**
Other short-term liabilities essentially include accruals and deferred income and receivables not resulting from deliveries of goods and services.

**(12) Short-term provisions**

| Short-term provisions (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Short-term provisions as at 1.1 | 6 075 252 | 4 330 813 |
| Increase in the provisions of the year | 10 849 165 | 5 525 361 |
| Unused and reversed provisions during the year | - 1 085 952 | - 133 367 |
| Used provisions during the year | - 3 204 274 | - 3 340 723 |
| Exchange rate impact | - 41 921 | - 306 832 |
| **Short-term provisions as at 31.12** | **12 592 270** | **6 075 252** |

In 2024, the increase in short-term provisions is mainly due to provisions taken at Eurodyn Sprengmittel GmbH, to cover operating losses expected in 2025, in connection with the company's cessation of operating activities in that year.

**(13) Long-term financial liabilities**

| Long-term financial liabilities (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Long-term loans as at 1 January | 17 335 114 | 24 011 683 |
| Increase in loans due more than one year on 31 December | 3 992 282 | 4 101 944 |
| Repayment/Change to short-term loan | - 843 007 | - 10 668 166 |
| Exchange rate impact | 20 493 | - 110 347 |
| **Long-term loans as at 31 December** | **20 504 883** | **17 335 114** |

| Long-term leasings (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Long-term leasing as at 1 January | 1 443 184 | 1 110 410 |
| Increase | 356 174 | 671 540 |
| Repayment | - 23 918 | - 357 745 |
| Exchange rate impact | 36 250 | 18 979 |
| **Long-term leasing as at 31 December** | **1 811 690** | **1 443 184** |

**(14) Long-term provisions**

| Long-term provisions (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Long-term provisions as at 1 January | 12 583 082 | 9 913 998 |
| Increase in long-term provisions during the year | 134 460 | 2 783 778 |
| Unused and reversed provisions during the year | - 343 493 | - 24 271 |
| Used provisions during the year | - 6 110 | - 26 676 |
| Exchange rate impact | 8 564 | - 63 748 |
| **Long-term provisions as at 31 December** | **12 376 503** | **12 583 082** |

**(15) Reserves from capital contributions (agio)**
The change between 31.12.2024 and 31.12.2023 corresponds to the repayment of the capital contribution reserve (agio) paid by SSE Holding SA, in the amount of CHF 2,940,000.

**(16) Variation of inventories of work-in-progress and finished goods**
These changes are recognized as income in accordance with Swiss accounting law.

**(17) Interest income and expenses**
It corresponds mainly to interest expenses for bank loans and leases for financing tangible assets.

**(18) Financial result**
In 2024, the gain is mainly due to a revaluation of the value of securities held by SSE Finance SA.

**(19) Exchange gains/losses**
In 2024, the exchange rates of most of the foreign currencies relevant to the SSE Group were relatively stable against the Swiss franc, resulting in a minimal exchange gain. In 2023, a significant foreign exchange loss was booked, due to the decline in the foreign currencies used by the Group against the Swiss franc. This caused a reduction in foreign currency assets (inter-company loans) in the accounts of SSE Holding and SSE Finance.

**(20) Extraordinary result**
In 2024, the extraordinary loss is mainly due to major provisions taken at Eurodyn Sprengmittel GmbH, to cover operating losses expected in 2025, in connection with the company's cessation of operating activities in that year.

**(21) Exchange rate impact / restatement of associates**
In 2024, this item mainly includes the impact of exchange rates on cash flow consolidation at Group level. This impact is less than in 2023, as exchange rates changed little in 2024.

**(22) Value adjustment of marketable securities**
In 2023, an adjustment of CHF 1,200,000 on the shares held by Suoninvest had been recorded as a profit in this company and shown under net income in the cash flow. As this was a non-cash revaluation, it was eliminated from cash flow.

**(23) Changes in other assets/liabilities**
The amounts included in this item primarily reflect the fact that in some companies, capital expenditure was booked as work-in-progress (transitional assets), as the related projects had not been finalized by December 31, 2024.

**5. Auditors' fees**

| (in chf) | 2024 | 2023 |
|---|---|---|
| Audit of the financial statements | 250 568 | 260 021 |

**6. Off-balance-sheet leases and long-term lease agreements**

| (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| Off-balance-sheet leases | 880 012 | 878 904 |
| Off-balance-sheet lease agreements | 687 430 | 624 307 |
| **Total** | **1 567 441** | **1 503 210** |

**7. Subsequent events**
All subsequent events were included in the preparation of the financial statements.

**8. Extraordinary result**
See the comments on the consolidated financial statements (section 20).

**9. Pledged assets**

| (in chf) | 31.12.24 | 31.12.23 |
|---|---|---|
| | 1 797 143 | 1 572 655 |

**10. Release of excess reserves**
In 2024, there has not been any reduction in excess reserves.

Shape the future with confidence

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To the General Meeting of
SSE Holding SA, Brig-Glis

Lausanne, 2 June 2025

# Report of the statutory auditor

## Report on the audit of the consolidated financial statements

**Opinion**
We have audited the consolidated financial statements of SSE Holding SA and its subsidiaries (the Group), which comprise the consolidated balance sheet as at 31 December 2024, the consolidated income statement and the consolidated cash flow statement for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements (pages 24 to 33) comply with Swiss law and the consolidation and valuation principles as set out in the notes.

**Basis for opinion**
We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the “Auditor's responsibilities for the audit of the consolidated financial statements” section of our report. We are independent of the Group in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Other information**
The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements, the stand-alone financial statements and our auditor’s reports thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



**Board of Directors' responsibilities for the consolidated financial statements**
The Board of Directors is responsible for the preparation of the consolidated financial statements in accordance with the provisions of Swiss law, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.



**Auditor's responsibilities for the audit of the consolidated financial statements**
Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located on EXPERTsuisse's website at: https://www.expertsuisse.ch/en/audit-report. This description forms an integral part of our report.

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## Report on other legal and regulatory requirements



In accordance with Art. 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of the consolidated financial statements according to the instructions of the Board of Directors.

We recommend that the consolidated financial statements submitted to you be approved.

Ernst & Young Ltd

Vincent Clément
(Qualified Signature)

Licensed audit expert
(Auditor in charge)

Arnaud Rey-Bellet
(Qualified Signature)

Licensed audit expert

# SSE HOLDING SA – STATUTORY ACCOUNTS

## BALANCE SHEET

Assets (in chf)

| **Current assets** | **Notes** | **31.12.24** | **31.12.23** |
|---|---|---|---|
| Cash | | 606 896 | 339 266 |
| Trade receivables | | | |
| • related parties | | 51 480 | 29 715 |
| • group companies | | 651 205 | 4 420 421 |
| Other receivables | | | |
| • third parties | | 226 441 | 367 508 |
| Accrued income and prepaid expenses | | 920 480 | - |
| **Total current assets** | | **2 456 502** | **5 156 910** |
| | | | |
| **Fixed assets** | | | |
| Financial fixed assets | | | |
| • long-term loans to related parties | (3) | 3 263 804 | 1 852 525 |
| • long-term loans, net - group companies | (4) | 40 584 548 | 4 782 014 |
| • long-term securities, net | | 618 877 | 618 877 |
| Investments | (5) | 25 321 077 | 59 753 402 |
| **Total fixed assets** | | **69 788 306** | **67 006 818** |
| | | | |
| **Total Assets** | | **72 244 808** | **72 163 728** |

## Liabilities and equity (in chf)

| **Short-term liabilities** | **Notes** | **31.12.24** | **31.12.23** |
|---|---|---|---|
| Trade payables | | | |
| • group companies | | - | 2 611 007 |
| Other short-term liabilities | | | |
| • third parties | | 175 131 | 733 451 |
| • group companies | | 3 264 301 | - |
| Accrued expenses and deferred income | | 895 514 | 814 987 |
| **Total short-term liabilities** | | **4 334 946** | **4 159 445** |
| | | | |
| **Long-term liabilities** | | | |
| Long-term debt | | | |
| • group companies | | 222 000 | - |
| Other long-term liabilities | | | |
| • third parties | | | 2 230 000 |
| Long-term provisions | (6) | 3 600 000 | 3 600 000 |
| **Total long-term liabilities** | | **3 822 000** | **5 830 000** |
| **Total liabilities** | | **8 156 946** | **9 989 445** |
| | | | |
| **Equity** | | | |
| Share capital | | 2 940 000 | 2 940 000 |
| Reserves from capital contributions (agio) | | 16 670 177 | 19 610 177 |
| Legal reserve from net income | | 1 900 000 | 1 900 000 |
| Extraordinary reserve | | 16 200 000 | 16 200 000 |
| Profit brought forward | | 21 524 106 | 19 583 079 |
| Profit of the year | | 4 853 579 | 1 941 027 |
| **Total Equity** | | **64 087 862** | **62 174 283** |
| | | | |
| **Total liabilities and equity** | | **72 244 808** | **72 163 728** |

# INCOME STATEMENT
# SSE HOLDING SA

| **Income** (in chf) | **Notes** | **2024** | **2023** |
|---|---|---|---|
| Dividends from investments | | 4 000 000 | 3 206 922 |
| Other financial income | | 1 224 486 | 293 980 |
| **Total Income** | | **5 224 486** | **3 500 902** |
| | | | |
| **Expenses** | | | |
| Financial expenses | | -16 258 | -48 700 |
| Changes in provisions for loans | | - | -996 017 |
| Administration expenses | | -44 027 | -33 674 |
| **Total Expenses** | | **-60 285** | **-1 078 391** |
| | | | |
| Exchange gains/losses | | -101 051 | -413 321 |
| Direct taxes | | -207 628 | -68 163 |
| Extraordinary result | | -1 943 | - |
| **Profit of the year** | | **4 853 579** | **1 941 027** |

# CASH-FLOW STATEMENT – SSE HOLDING SA

| (in chf) | Notes | 2024 | 2023 |
|---|---|---|---|
| Net result of the year | | 4 853 579 | 1 941 027 |
| Depreciation/Value adjustment on fixed assets positions | | -100 000 | - |
| Changes in provisions | | - | -500 000 |
| Changes in short-term receivables | | 2 116 496 | 1 850 443 |
| Changes in accruals and deferred income | | -920 480 | - |
| Changes in short-term receivables (without financial liabilities) | | -2 135 027 | 2 615 635 |
| Other changes in assets/liabilities | | 80 526 | 749 070 |
| **Operating cash flow** | | **3 895 095** | **6 656 175** |
| | | | |
| Sales of intangible assets | | - | 235 096 |
| Acquisition of shareholdings | | - | -2 837 499 |
| **Investing cash flow** | | **-** | **-2 602 403** |
| | | | |
| Changes in liabilities | | -687 465 | -1 573 616 |
| Dividend paid to shareholders | | -2 940 000 | -2 205 000 |
| **Financing cash flow** | | **-3 627 465** | **-3 778 616** |
| | | | |
| **Net change in cash and cash equivalents** | | **267 630** | **275 156** |
| | | | |
| Cash at the beginning of the year | | 339 266 | 64 110 |
| Cash at the end of the year | | 606 896 | 339 266 |
| **Net change in cash and cash equivalents** | | **267 630** | **275 156** |

# NOTES TO THE FINANCIAL STATEMENTS AS OF 31 DECEMBER 2024 – SSE HOLDING SA

**1. Presentation of the accounts**
The financial statements are prepared in accordance with accounting principles required by Swiss law.

**2. Accounting and valuation principles**
• Consolidated financial statements comply with Swiss law and Swiss Code of Obligations (art. 957 et seq.). The financial statements were prepared on the basis of historical costs. SSE Holding SA and the companies in which it holds a majority shareholding close their books on 31 December.

• Foreign currencies conversion: assets and liabilities in foreign currencies are converted in Swiss Francs (CHF) at the exchange rate prevailing at year-end. Income and expenses in foreign currencies are converted at the exchange rate prevailing at the end of each month.

Exchange rates used for balance sheet items:

| (in CHF) | 31.12.24 | 31.12.23 |
|---|---|---|
| SEK | 0,082 | 0,084 |
| NOK | 0,079 | 0,083 |
| USD | 0,902 | 0,841 |
| EUR | 0,940 | 0,931 |
| PLN | 0,220 | 0,215 |
| RON | 0,189 | 0,187 |
| CZK | 0,037 | 0,038 |

• Investments: include investments over 20%. Total amounts reported are net and include provisions.

• Financial liabilities: long-term financial liabilities are due over more than one year.

**3. Comments on the company's financial statements**

**(1) Trade receivables Group companies**
These are current accounts with Group companies.

**(2) Other debtors - Third parties**
This balance corresponds to the amount to be received for the sale of Poudrerie d'Aubonne SA.

**(3) Long-term loans, third parties**
This refers to the portion of loans to companies in which the Group holds a minority shareholding.

**(4) Long-term securities**
This refers to the the part of the loans to group companies, which will be reimbursed after 12 months following the date of accounts closing.

| (5) Investments | | 31.12.24 | 31.12.23 |
|---|---|---|---|
| **SSE Finance SA** | | | |
| Purpose | Administration and holding of investments and financial assets | | |
| Share capital | CHF 3 000 000 | | |
| Seat | Brig-Glis | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **Valsynthese SA** | | | |
| Purpose | Manufacturing and sale of chemical products | | |
| Share capital | CHF 300 000 | | |
| Seat | Brig-Glis | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **Hamberger Swiss Pyrotechnics SA** | | | |
| Purpose | Manufacturing and sale of pyrotechnic products | | |
| Share capital | CHF 100 000 | | |
| Seat | Spiez | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **ISCP INC** | | | |
| Purpose | Sale of chemical products | | |
| Seat | Tarrytown (USA) | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **SUGYP SA** | | | |
| Purpose | Sale of fireworks | | |
| Share capital | Grandson | | |
| Seat | CHF 100'000 | | |
| Shareholding | | 35,0% | 30% |
| Voting rights | | 35,0% | 30% |
| **SSP immobilier SA** | | | |
| Purpose | Real estate transactions | | |
| Share capital | Corcelles-près-Payerne | | |
| Seat | CHF 1'200'000 | | |
| Shareholding | | 33,3% | 33,3% |
| Voting rights | | 33,3% | 33,3% |
| **Suoninvest AG** | | | |
| Purpose | Administration and holding of investments and financial assets | | |
| Share capital | Visp | | |
| Seat | CHF 1'300'000 | | |
| Shareholding | | 0,0% | 100,0% |
| Voting rights | | 0,0% | 100,0% |
| * In 2024, the company was merged with SSE Finance SA. | | | |
| **Hellenic Explosives Technology LTD** | | | |
| Purpose | Manufacturing and sale of explosives | | |
| Share capital | Grevena, Greece | | |
| Seat | EUR 5'916'670 | | |
| Shareholding | | 21,7% | 21,7% |
| Voting rights | | 21,7% | 21,7% |
| **SSE Eur-Explo Holding SA (Ex-NL Events SA)** | | | |
| Purpose | Holdings in the explosives business | | |
| Share capital | CHF 15 000 000 | | |
| Seat | Brig-Glis | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |

The following companies are indirect holdings. At 31.12.2024, they belong to SSE Eur-Explo Holding SA:

| | | 31.12.24 | 31.12.23 |
|---|---|---|---|
| **Société Suisse des Explosifs SA** | | | |
| Purpose | Manufacturing and sale of explosives and services | | |
| Share capital | CHF 8 000 000 | | |
| Seat | Brig-Glis | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **ESSA Explosiv Service SA** | | | |
| Purpose | Consultancy services for the use of explosives | | |
| Share capital | CHF 100'000 | | |
| Seat | Brig-Glis | | |
| Shareholding | | 0,0% | 100,0% |
| Voting rights | | 0,0% | 100,0% |
| * The company was merged with Société Suisse des Explosifs SA in 2024. | | | |
| **Explotec MAC DOOEL** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | MKD 308 665 | | |
| Seat | Radovis, Republic of Macedonia | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| *Explotec MAC DOOEL is an indirect shareholding. It is a 100-percent subsidiary of Société Suisse des Explosifs SA. | | | |
| **SSE Sverige AB** | | | |
| Purpose | Manufacturing and sale of explosives and services | | |
| Share capital | SEK 1'350'000 | | |
| Seat | Norab - Sweden | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **SSE Norge AS** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | NOK 7'650'000 | | |
| Seat | Trondheim, Norway | | |
| Shareholding | | 0,0% | 100,0% |
| Voting rights | | 0,0% | 100,0% |
| * The company was liquidated in 2024 | | | |
| **SSE Deutschland GmbH** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | EUR 100'000 | | |
| Seat | Troisdorf, Germany | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |

| | | 31.12.24 | 31.12.23 |
|---|---|---|---|
| **SSE Polska Sp. z.o.o.** | | | |
| Purpose | Manufacturing and sale of explosives and services | | |
| Share capital | PLN 2'350'000 | | |
| Seat | Rogów Sobócki, Poland | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **SSE Explo Ceska Republika s.r.o.** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | CZK 19'650'000 | | |
| Seat | Tuchořice, Czech Republic | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **SSE Explo Romania srl** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | RON 18'676'760 | | |
| Seat | Cluj-Napoca, Romania | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **SSE Slovakia s.r.o.** | | | |
| Purpose | Sale of explosives and services | | |
| Share capital | EUR 6'639 | | |
| Seat | Humenné, Slovakia | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **Eurodyn Sprengmittel GmbH** | | | |
| Purpose | Manufacturing and sale of explosives | | |
| Share capital | EUR 1'278'300 | | |
| Seat | Burbach-Würgendorf, Germany | | |
| Shareholding* | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| **Sprengmittelvertrieb in Bayern GmbH** | | | |
| Purpose | Sale of explosives | | |
| Share capital | EUR 153'387 | | |
| Seat | Kümmersbruck, Germany | | |
| Shareholding* | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |
| *Eurodyn Sprengmittel GmbH and Sprengmittelvertrieb in Bayern GmbH are 100-percent indirect shareholdings. They are 100-percent subsidiaries of SSE Deutschland GmbH. | | | |
| **CB Destrukce S.R.O.** | | | |
| Purpose | Drilling service | | |
| Seat | České Budějovice, Czech Republic | | |
| Shareholding | | 100,0% | 100,0% |
| Voting rights | | 100,0% | 100,0% |

**(6) Long-term provisions**
This is a provision constituted to cover potential future risks.

**4. Auditors' fees**

| (in chf) | 2024 | 2023 |
|---|---|---|
| Audit of the financial statements | 5 100 | 5 100 |
| Other services | - | - |
| **Total** | **5 100** | **5 100** |

**5. Off-balance-sheet leases and long-term lease agreements**
As at 31 December 2024 and 31 December 2023, there are no lease agreements or off-balance-sheet obligations related to lease agreements.

**6. Subsequent events**
All subsequent events were included in the preparation of the financial statements.

**7. Number of employees of the company**
The company has no employees in 2024 and 2023.

**8. Pledged assets**
As at 31 December 2024, there is a guarantee of CHF 48'800'000 with two banks to cover contract obligations of Société Suisse des Explosifs SA. These obligations amount to CHF 17'000'000 as at 31 December 2024.

# PROPOSAL FOR THE APPROPRIATION OF AVAILABLE EARNINGS

| Board of Directors' proposal (in chf) | **2024** | **2023** |
|---|---|---|
| Profit brought forward | 21 524 106 | 19 583 079 |
| Net profit of the year | 4 853 579 | 1 941 027 |
| **Balance sheet profit** | **26 377 685** | **21 524 106** |

The board of directors proposes to carry forward the profit to the new account.

The board of directors proposes the repayment of legal capital reserve as follows:

| | | |
|---|---|---|
| Reserves from capital contributions (agio) | 16 670 177 | 19 610 177 |
| Repayment of capital contribution reserves (agio) - CHF 110 per share | -3 234 000 | -2 940 000 |
| **Retained earnings - reserves from capital contributions (agio)** | **13 436 177** | **16 670 177** |

As the general reserve has reached 50% of the share capital, no allocation is necessary.

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To the General Meeting of
SSE Holding SA, Brig-Glis

Lausanne, 2 June 2025

# Report of the statutory auditor

## Report on the audit of the financial statements



**Opinion**
We have audited the financial statements of SSE Holding SA (the Company), which comprise the balance sheet as at 31 December 2024, the income statement and the cash flow statement for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements (pages 37 to 45) comply with Swiss law and the Company's articles of incorporation.



**Basis for opinion**
We conducted our audit in accordance with Swiss law and Swiss Standards on Auditing (SA-CH). Our responsibilities under those provisions and standards are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the Company in accordance with the provisions of Swiss law and the requirements of the Swiss audit profession, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



**Other information**
The Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements, the consolidated financial statements and our auditor's reports thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



**Board of Directors' responsibilities for the financial statements**
The Board of Directors is responsible for the preparation of the financial statements in accordance with the provisions of Swiss law and the Company's articles of incorporation, and for such internal control as the Board of Directors determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.



**Auditor's responsibilities for the audit of the financial statements**
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Swiss law and SA-CH will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on EXPERTsuisse's website at: https://www.expertsuisse.ch/en/audit-report. This description forms an integral part of our report.

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## Report on other legal and regulatory requirements



In accordance with Art. 728a para. 1 item 3 CO and PS-CH 890, we confirm that an internal control system exists, which has been designed for the preparation of the financial statements according to the instructions of the Board of Directors.

Based on our audit in accordance with Art. 728a para. 1 item 2 CO, we confirm that the proposals of the Board of Directors comply with Swiss law and the Company's articles of incorporation. We recommend that the financial statements submitted to you be approved.

Ernst & Young Ltd

Vincent Clément
(Qualified Signature)

Licensed audit expert
(Auditor in charge)

Arnaud Rey-Bellet
(Qualified Signature)

Licensed audit expert


SSE



Société Suisse des Explosifs Group

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